1. Policy Statement
NHSBT has a duty of care to you, and is committed to providing a safe environment for you to work in and making it a great place to work. However, you are responsible for your own general fitness, health and wellbeing which will contribute to your quality of life including while at work. We offer a range of services to help you achieve and maintain this. This policy sets out our expectations of you as our employee and identifies some of the support that we provide to help you maintain a healthy life and attendance at work.

When using this policy, you also need to refer to the FAQ’s supporting it and the Attendance Policy.

2. Our Expectations and support available to you
If you are absent from work as a result of illness, you will need to refer to the Attendance & Sickness Absence Policy. We will all on occasions have times when we are not feeling 100%, and therefore we may need to seek support to keep us well and able to attend work, or to provide additional support if absent from work.

It is expected that you seek:
- help and advice from your own local GP services
- support form NHS Walk-in clinics
- help and advice from your local pharmacy services
- help and advice by contacting
  1. England and Northern Ireland - NHS 111
  2. Scotland -NHS 24
  3. Wales – NHS Direct
- support from additional services provided by NHSBT (see below)
- advice and support from local or national charities (see some links below)

In some circumstances, you may have an injury or condition, and may still wish to attend work. However, we may think it is not appropriate for you to do so, and, therefore, you may need time for recovery or prefer to adjust your duties temporarily. See the Attendance Policy for more information.

Speak to your manager:
On receipt of such advice, you may want to speak to your manager to let them know that you are not feeling well, but you are doing something about it. They may be able to make some allowances for you, or put in some control measures to support you at this time. This could be a temporary change to your hours or duties. It is important that you speak to your manager if you are experiencing any issues that require support in the workplace.

When speaking with your manager about your wellbeing, you may want to prepare for this discussion. There is a form which you can use for ‘Preparing for a Wellbeing Discussion’, which can be found in ‘Templates’.
**Self care**

**Employee Assistance Programme (EAP)** is a confidential, specialist support and information service, available to you. Subjects include - but are not limited to: work life balance; relationships; childcare; health & wellbeing; debt; disability; illness; careers; bereavement & loss; stress; eldercare; life events; immigration; anxiety & depression; family issues; bullying & harassment education; consumer rights; and workplace pressure. Contact details and more information can be found under Health and Wellbeing/Employee Assistance Programme in ‘People First’.

If you are assessed by EAP as requiring confidential face-to-face counselling support, this will be provided for up to a maximum of 6 sessions per assessment.

**Maintaining a healthy lifestyle**

We are all very different when it comes to our interest in a healthy lifestyle; however, it is important that we all take responsibility for our own approach as far as possible. Maintaining a healthy diet, with regular exercise, should keep us fit and well, physically and mentally, and therefore support our attendance at work. We work closely with our catering partners across all our sites, through Facilities, to try and ensure that they offer a range of options to support a healthy balanced diet. When it comes to diet and exercise, we are all different, and therefore have different interests and needs.

**Self care**

As part of the Occupational Health and Wellbeing programme, the **Wellbeing Zone** is an Internet based application which you, your family & friends can access. It enables you to create an account, set yourself a range of health and wellbeing targets, track your progress towards them and receive plans to help you achieve those targets. It is also possible to record general lifestyle indicators and the Wellbeing Zone will provide advice on becoming healthier, covering aspects such as sleep patterns, diet, exercise, etc. You will find a range of articles on the site with the latest information regarding wellbeing and a healthy lifestyle as well as a selection of health-related offers, including discounted gym sign-ups etc. The site is both free to use and confidential. This can be found under Health and Wellbeing/Wellbeing zone in ‘People First’

You will also have the opportunity to download a Smartphone app.

If you have a Smartphone or similar device, there are numerous ‘App’s’ that you may wish to access to support you with your Wellbeing, do a search for well being and this should bring up suggested ‘Apps’.

**The Role of HSW**

The Health, Safety and Wellbeing Department (HSW) are available to provide advice and guidance on any area of health and wellbeing to you and your manager.

Some areas where the Health, Safety and Wellbeing Team can help you are:

- workplace risk assessments
- work related stress risk assessments
- advice on reasonable adjustments
- advice on return to work

Should you wish to contact them, including in relation to work related absence, call HR Direct on (2)7700 or at HRDirect@nhsbt.nhs.uk

**OCCUPATIONAL HEALTH (OH)**

We have an OH service to provide support to you with your health and wellbeing both in and outside of work. Normally, any contact with OH will be as a result of a health concern you have identified or if your manager has any concerns about you.
**Self Care**

You may have already considered any of the above options that are available to you, and still feel you want to seek some additional advice, that may help you manage your situation, particularly, in a work context. You therefore have the option to refer yourself *(Self referral)* to our OH services for a consultation and subsequent advice. You can do this entirely confidentially without having to go through your manager. Go to Health and Wellbeing/Occupational Health in ‘People First’

Your manager will *not* receive a report following your appointment. Therefore, if there is anything that is raised in the report, that could affect your wellbeing at work, or you need any additional support from your manager, you would need to raise this with them as soon as possible, otherwise they may not be aware to provide the support you may need.

**Talk to your manager**

Following conversations between you and your manager, you both may have already considered any of the options outlined above. However, your manager may also choose to refer you to OH *(management referral)*, whether you are at work or absent, for the following reasons:

- health-related absences
- health issues that are / may be affecting your ability to work
- work issues that are / may be affecting your health
- physiotherapy
- required health surveillance, e.g. driver medicals, vaccinations, night worker checks

You are contractually obliged to co-operate fully with such arrangements and must attend any appointments booked for you, and any subsequent appointments or meetings associated with the referral.

**Physiotherapy**

Physiotherapy may be made available to you through OH to enable you to recover more quickly from musculoskeletal issues.

There is a set of specific criteria which must be met before you will be able to receive any treatment:

- that you are off work, or at work with significant restrictions in place;
- that you have been suffering from a musculoskeletal condition for less than 6 weeks at the point of referral i.e. not a long standing or lifelong condition
- you will not be receiving physio treatment anywhere else

To receive this support your manager must complete a referral to OH.

You will have an initial assessment to determine what the best course of action will be for you - either exercises described over the telephone or face to face treatment, depending on your condition or progress. You may receive up to 8 physiotherapy sessions, *including the initial assessment*, through this service. A report on your progress will be sent to your manager. Additional information can be found at Health and Wellbeing/Physiotherapy in ‘People First’.

**Reasonable adjustments**

**Self care**

You may have already spoken to a healthcare professional about any particular support or advice you may need, and may already be seeking treatment or taking medication. It is clearly important that such advice should be followed, to support you returning to fitness or to stay well.
**Talk to your manager**

**Temporary adjustments – short term or developing conditions**

If you have any concerns, issues, or thoughts, about your own health and wellbeing and that this may have an effect on your work, whether you have been absent or not, then you should talk to your manager to discuss some of the options that may be available to you. Sometimes it may be appropriate that following medical advice you may be able to agree appropriate Short term / immediate control measures, potentially including support from HS&W, if appropriate. This may not always require a referral to OH.

Sometimes following a period of illness, we may on medical advice (usually from OH), need to provide you with some additional support. This is usually for a temporary period of time, and will be subject to any appropriate review by you or your manager.

Examples of this include:
- Temporary changes to your working hours or duties (refer to the Flexible Working Policy),
- A gradual return to normality (see Attendance Policy),
- Detailed Action plans e.g. Tailored Adjustment Agreement,
- Specific HS&W advice (via HR Direct)

For additional information, refer to the Attendance Policy.

**Working with a chronic or long term condition**

**Self care**

You may already have, or may develop, long-term or chronic medical conditions while working for us. It is important that you attend routine appointments in relation to your condition and take any prescribed medication to ensure that you manage your condition and remain well. Medical appointments will be supported as detailed in the Time off Work policy.

Although it is not always possible or appropriate, continuing to work when you are able, is medically proven to be beneficial in the medium and long term, and can help your recovery.

**Talk to your manager**

It is important that you speak confidentially with your manager, if you have a long-term medical condition, to enable them to understand your specific needs. The conversation should focus on what treatment and medical support you are receiving; what support you need to stay in work and what adjustments, if any, could be made to help you. This should be documented in the Tailored Adjustment Agreement

Reasonable adjustments could include*
- Ergonomic changes to your workspace;
- Flexible working hours; (refer to the Flexible Working Policy),
- Increased breaks;
- Sharing your workload with others

*This list is not exhaustive and dependant on agreement with your manager based on operational requirements

Your manager may discuss with you whether a referral should be made to Occupational Health for further advice.

If you are not at work due to your condition, it is important that you maintain regular and meaningful communication with your manager throughout your absence.

There are also many support organisations that you can contact for most common long-term medical conditions, and they often have advice materials which may be helpful to you.
**Other support services**
Following OH referral and advice, it may be appropriate to refer you to other support services to help you with your current health condition or situation. For further information see ‘Related Sites’ and ‘Useful Links’ in ‘People First’.

**Wellness Clinics**
We work with OH to provide regular health and wellness clinics. A programme of clinics is often available at our main centres for you to access to check aspects of your health.

For example, ‘Know Your Numbers’ clinics or ‘Wellpoint Kiosks’ which will provide you with some individual health data, in order to highlight if there are any issues which need to be looked into further in your discussions with your GP. This information is not shared with your manager. However, you may choose to share some information with them, should you need any additional support.

There are also programmes to support employees who are unable to access these clinics at our main centres.

If you are a manager and wish to request a clinic to be held on your team, contact HRDirect@nhsbt.nhs.uk

**Eye Care**
As an identified Display Screen Equipment (DSE) user, if you have any health issues related to this, we will ensure that, you will be provided with any appropriate support. For further information, refer to MPD342 and DAT426 in controlled documents.

You may, for example, qualify for Eye examination vouchers. Eye care vouchers are also available should you require corrective measures such as glasses or contact lenses. Should you wish to request these, contact HR Direct on (2)7700, who will take you through the process and issue vouchers where appropriate.

Before any vouchers can be issued, you must ensure that you have completed ‘Training for DSE Users’ (See Shine Academy). If you are identified as a DSE user, this will appear on your Shine Academy dashboard. Training is still mandatory to complete once, however, it is recommended you complete it again if and when you have a health issue OR when changing workstations OR every 2-3 years as good practice.

**Mental Health**
Mental health refers to how we think, feel and behave. Our mental wellbeing is about our ability to manage life’s problems and make the most of opportunities. Both affect our daily life, relationships and our physical health.

Mental health is common to all of us and can be described as a state in which we are able to cope with the ‘normal’ stresses of everyday life, while being able to work productively, interact well with colleagues and customers and generally make a valuable contribution at work. Mental ill health can range from feeling a bit down, to more common disorders including anxiety, stress, depression and more seriously, bi-polar disorder, schizophrenia, Alzheimer’s etc.

Good mental health and resilience are fundamental to our physical health, our relationships, our education, our training, and our work and to achieving our potential. In addition, good mental health and wellbeing also bring wider social and economic benefits.

We all have times when we feel down or stressed or worried. Most of the time those feelings will pass; however, sometimes they may develop into a more serious problem which could happen to any one of us.

Everyone is different. Your mental health doesn’t always stay the same, it can change as circumstances change and as you move through different stages of your life.
There is sometimes a stigma attached to mental health problems, meaning that people may feel uncomfortable and may not wish to talk about the issues. We recognise this; however, we actively encourage you to speak to your manager if you are experiencing any concerns to ensure you are supported in the workplace. Alternatively, you are able to contact HR Direct for further advice.

**Self care**

Working has an important role in promoting mental wellbeing including self-esteem and identity. It can provide a sense of fulfilment and opportunities for social interaction. For most of us, work also provides our main source of income.

Working can also have negative effects on our mental health, particularly in the form of stress.

If you notice a change in your own mood or personal circumstances or someone you know may ask you how you are feeling, this could be an indication that something needs to change. The ‘Indicators and Symptoms of Stress’ (See ‘Policies and Guidance’) is a good place to start. In addition there are some useful websites in the ‘Related Links’ section that you may wish to access.

You may have already identified yourself that you need support, or already have a care plan in place for an existing condition. It is important that you follow all the recommendations within your care plan any medical advice provided, and that you take any prescribed medication in relation to your condition.

**Talk to your manager**

Should you be concerned about your own mental health or that of others, talk to your manager, or your manager’s manager. You can also seek help and support through HR Direct and using the links below. We all need to take responsibility for caring and to challenge any stigma and/or discrimination.

**Stress**

Many situations can cause stress including money matters and relationships with partners, children or other family members. Stress may be caused either by major changes and life events such as divorce, unemployment, moving house and bereavement, or by a series of minor instances. Sometimes there are no obvious causes.

There are many different signs and symptoms which are an indicator of stress. Exhibiting signs of stress will eventually lead to becoming less productive and less effective at work.

Stress-related ill health can present itself as physical symptoms, as changes in normal behaviour and as emotional symptoms. See the ‘Indicators and Symptoms of Stress’ under ‘Policy and Guidance’

**Self care**

You are responsible for looking after your own mental health, to stay well, and to let us know if you feel your work may be affected by your condition.

**Talk to your manager**

If you are feeling stressed or anxious as a result of your work, you must raise this with your manager, wherever practicable, to ensure you receive the appropriate support. We have a legal responsibility to protect all employees from risk and harm, and to assess the risks of workplace hazards, including stress.

Your manager is there to help and support you when you are struggling at work or have issues affecting it, regardless of whether this is work related or otherwise, but they can only do so if they are aware of your issues, how they affect you while at work and what they may be able to do when it does.

You may also speak to:

- Employee Assistance Programme – a confidential and free advice service
- HR Direct - to ensure you receive the appropriate support from your manager and/or HSW
- Occupational Health – self-referral is available
Work Related Stress Risk Assessments
These may be useful to you and your manager, to assess any potential risk of stress on your particular role, based on your job description and person specification. You and your manager may then take necessary action such as putting effective controls in place to reduce the risks to you. You can access the following controlled documents:

MPD370
DAT660
DAT659
FRM872
DAT659
INF171
MPD1090
MPD468
MPD788

If anyone presents with work-related stress, after the role-stress-risk assessment controls and recommendations have been put in place, an individual stress risk assessment should be completed, which will focus on the specifics of their case and their needs and the role. If this is required, you should contact the HSW department for advice and assistance. Should this result in absence, your manager must call HR Direct on (2)7700 for further advice.

Drug, alcohol and substance abuse

Talk to your manager
If you are having problems with alcohol, drugs or other substances, you must speak to your manager or manager's manager to seek their advice and support

Self care
You may self refer or your manager may refer you to Occupational Health (OH), in which case you must attend appointments as required and follow any course of treatment as advised. If your manager becomes aware of any suspected potential abuse or a related problem, they will speak with you about their concerns, and may refer you to OH. Refer to the Alcohol, Drug and Substance Abuse policy

Smoking

Our expectations
We have a no smoking policy on all sites under our control, including temporary sites and liveried vehicles. The use of E cigarettes is also not permitted on our sites. The Department of Health is committed to a no smoking policy for all NHS premises. It is a legal requirement to provide a smoke free environment for the benefit of all employees, donors, patients, and visitors. Therefore smoking in a non permitted area, may result in disciplinary action.

Cigarette smoking is the greatest single cause of illness and premature death in the UK. About 100,000 people in the UK die each year due to smoking. Smoking-related deaths are mainly due to cancers, chronic obstructive pulmonary disease (COPD), stroke and heart disease.

Smoking can also cause problems for non-smokers. Breathing in second-hand smoke can increase a non-smoker’s risk of developing lung cancer by a quarter. It is estimated that, every year, second-hand smoke kills over 12,000 in the UK from lung cancer, heart disease, strokes and COPD.

Self care
We recognise that stopping smoking can be tough, but we will encourage you to seek advice and support to do this. See the links below.

In support of your efforts to stop smoking, and of your plan, you may need a temporary adjustment to your working pattern or require time off work. You should refer to the Flexible Working Policy, and/ or the Time off Work Policy.
3. Flowchart

Concerns about your health and well-being

Seek support from your GP; local walk in centre; pharmacist or NHS111/Direct services; or appropriate charity

Absent from work? Yes → Is absence work related? Yes → Contact (4)4144 for further advice

No → Follow Attendance Policy

Still have any concerns? No → Follow any advice from health care professional or external support

Yes → Is your issue health related? No → Receive support and self implement

Yes → Feel able to talk to Manager?

No → Self referral to OH OR Speak to a Disability advocate

Yes → OH referral by manager

Any support actions agreed with manager and implemented

4. Policy Approval and Review

<table>
<thead>
<tr>
<th>Policy version</th>
<th>UCD/Workforce/Wellbeing/022v1.1</th>
</tr>
</thead>
<tbody>
<tr>
<td>Title</td>
<td>Health &amp; Wellbeing Policy</td>
</tr>
<tr>
<td>Approved by SPC</td>
<td>July 2015</td>
</tr>
<tr>
<td>EIA completed</td>
<td>7th August 2015</td>
</tr>
<tr>
<td>Counter Fraud check</td>
<td>3rd August 2015</td>
</tr>
<tr>
<td>This document replaces</td>
<td>UCD/Workforce/Wellbeing/022v1.0</td>
</tr>
<tr>
<td>Effective Release Date</td>
<td>March 2016</td>
</tr>
<tr>
<td>Review Date</td>
<td>November 2019</td>
</tr>
<tr>
<td>Author</td>
<td>Ellen Betts/Daryl Hall</td>
</tr>
<tr>
<td>Filepath</td>
<td>G/HR/HR/Everyone/Policies</td>
</tr>
<tr>
<td>Distribution</td>
<td>All Staff and Managers; available on People First</td>
</tr>
</tbody>
</table>